

RESOLUTION NO. 207

RESOLUTION

ON

ESTABLISHMENT OF SYSTEM OF CLINCS FOR ALEXANDRIA

WHEREAS, the Alexandria Community Health Center, a private not-for-profit organization, has provided medical services to indigent citizens of the City of Alexandria and Fairfax County since 1937, but will discontinue operation of its Columbus Street Clinic in 1974 when the Duke Street branch of Alexandria Hospital on that site moves to the Seminary Road campus of the hospital, and

WHEREAS, the City Council, in recognition of the fact that the Columbus Street Clinic would be closing, appointed the Ad Hoc Mayor's Committee on Health Care in early 1971 to study health care needs in the community and make recommendations relative to a new system of clinics, and

WHEREAS, the Mayor's Committee, after two years of deliberations, forwarded its recommendations to the City Council on March 27, 1973, and

WHEREAS, the City Council now wishes to take formal action to approve the system of clinics, to further describe the characteristics of the system, and to provide for its establishment and operation, and

WHEREAS, the City Council, by separate resolution, is informing the Commissioner of the Virginia Department of Health concerning its approval of the new system of clinics and is soliciting the Department's cooperation and support so that this system of clinics will become a part of the Alexandria public health program and will qualify for State financial assistance under the established State-local partnership;

NOW, THEREFORE, BE IT RESOLVED  
THAT THE CITY COUNCIL OF THE CITY OF ALEXANDRIA, VIRGINIA,  
HEREBY RESOLVES, AS FOLLOWS:

1. That it approves a new system of clinics to provide health care for indigents in Alexandria, which system shall be composed of (1) a major clinic to be established and operated in a new free-standing clinic building on the Seminary Road campus of the Alexandria Hospital, and (2) a smaller clinic to be established and operated in downtown Alexandria in rented quarters or in a newly constructed facility that would be suitable for other uses at a later time. The Health Department shall be responsible for the operation of both clinics comprising the system and for the supervision of all clinic employees and other personnel whose services are obtained on a contract basis.
2. That it declares that it will establish in the near future a Committee on Health Clinics to continuously review the clinic operations, and to make policy recommendations on any and all aspects of clinic operations to the City Council, City Manager, and Commissioner of the Virginia Department of Health. The Committee on Health Clinics is to be composed of representatives of a variety of professional and community organizations and consumers of health program services. The City Attorney is hereby requested to prepare an appropriate resolution establishing said advisory committee.
3. That it declares that it will in the near future establish an Ad Hoc Committee on Peer Review and will charge that committee with responsibility for undertaking necessary studies and making recommendations to the City Council by November 30, 1973, on the preferred means of providing peer review to ensure that medical services provided in the new clinic system are of high quality. The City Attorney is hereby requested to prepare an appropriate resolution establishing said Ad Hoc Committee.

4. That it authorizes and directs the City Manager to carry to conclusion the negotiations with the Alexandria Hospital Corporation concerning the terms and conditions under which the new free-standing clinic building will be constructed on the Seminary Road site of the hospital and to forward the agreement reached for City Council consideration at the earliest practicable date.
5. That it authorizes and directs the City Manager and Alexandria's Director of Health to take all necessary steps, subject to City Council approvals at appropriate points, to:
  - a. Work with the Commissioner of the Virginia Department of Health in an effort to secure State financial assistance for the new system of clinics under the established State-local partnership,
  - b. Plan and construct the free-standing clinic building on the Seminary Road campus of the Alexandria Hospital and rent or construct quarters for the proposed downtown clinic,
  - c. Prepare and implement organizational, staffing and operations plans providing for an orderly transition from the present operations of the Alexandria Community Health Center to the new Health Department clinic operation. Such plans shall provide for employment by the City of the employees of the Community Health Center, and for protection of the pension rights and other rights and benefits of these employees.
  - d. Include in the FY 73-74, FY 74-75 and later budgets and capital improvement programs such recommended appropriations as are necessary for the proposed system of clinics. The illustrative budgets attached hereto and made a part of this resolution establish the City Council's general intentions concerning the size and character of the two clinics and the order of magnitude of the budgets required for them.
  - e. Report to the City Council on or about October 1, 1973, and each quarter thereafter on progress made in establishing and operating the proposed system of clinics.
6. That it authorizes and directs the City Manager and Alexandria's Director of Public Health to confer further with the Sub-Committee on Transportation of the Ad Hoc Mayor's Committee on Health Care, the Fire Chief, and other appropriate persons, concerning the transportation system that is needed in conjunction with the proposed system of clinics and to make recommendations on this subject to the City Council no later than November 1, 1973.

Adopted May 9, 1973

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Mrs. Helen Vickers, City Clerk

Exhibit 1

City of Alexandria, Virginia  
 Illustrative Annual Budget  
 For Health Department Clinic  
 at Alexandria Hospital, Seminary Road

Expenditures -

Operating -

Medical staff -

2 doctors (general medicine) @ \$30,000	\$ 60,000
2 doctors (pediatrics) @ \$30,000	60,000
OB-GYN contract services	30,000
Purchased specialty services (radiology, cardiology, etc.)	85,000

Support staff -

1 pharmacist	13,000
1 chief nurse	9,600
2 nurses	16,800
3 clinic aides @ \$4,550	13,650
1 administrative supervisor	10,300
1 clerk stenographer	6,800
2 clerk-typists @ \$5,700	11,400
1 laboratory technician	10,000
1 social worker	8,800
1 outreach worker	8,000
1 custodian	5,200

Fringe benefits - 12% of payroll 28,000

Supplies and miscellaneous -

Drugs and pharmaceutical supplies	75,000
Office supplies	2,000
Clinic supplies, including uniforms	2,000
Utilities	7,000
Vehicle operation	3,000
Insurance	1,500
Professional memberships and training	1,500
Miscellaneous and contingencies	<u>5,000</u>

Total operating expenditures 473,550

Capital -

Annual debt service on clinic building  
(10,000 square feet) and equipment (1) 26,000

Total expenditures 499,550

Revenues from Outside Parties -

Medicaid, medicare, and insurance	90,000
State aid	<u>185,000</u>

Total revenues from outside parties 275,000

Balance to be paid by City \$224,550

(1) Assumes total construction and equipments costs of \$450,000 with \$100,000 being contributed by the Alexandria Hospital

Exhibit 2

City of Alexandria, Virginia  
 Illustrative Annual Budget  
 For Health Department Clinic in Downtown Location

Expenditures

Operating

Medical and other staff -	
2 doctors (general medicine & pediatrics) @ \$30,000	\$ 60,000
Purchased specialty services (radiology, etc.)	35,000
2 nurses @ \$8,400	16,800
1 clinic aide	4,550
1 clerk stenographer	6,800
1 clerk typist	5,700
1 outreach worker	8,000

Fringe benefits - 12% of payroll 16,400

Supplies and miscellaneous -

Drugs and pharmaceutical supplies	30,000
Office supplies	800
Clinic supplies, including uniforms	800
Vehicle operation	1,200
Insurance	600
Professional memberships and training	600
Rent and utilities	15,000
Janitorial services	2,400
Miscellaneous and contingencies	2,000

Total operating expenditures 206,650

Capital

Total expenditures 208,650

Revenues from Outside Parties

Medicaid, Medicare, and insurance	35,000
State aid	78,000
Total revenues from outside parties	<u>113,000</u>
Balance to be paid by City	\$ 95,650